



Quantitative approaches in production management

Stefan Helber¹ · Ton de Kok² · Heinrich Kuhn³ · Michael Manitz⁴ ·
Andrea Matta⁵ · Raik Stolletz⁶

Published online: 25 November 2019

© Springer-Verlag GmbH Germany, part of Springer Nature 2019

Production management requires Operations Research models and methods for undertaking tactical decisions such as the optimal dimensioning of capacity during the design phase of production systems as well as operational decisions such as scheduling of operations facing dynamic demands that have to be met. Production companies, large-scale industrial ones as well as medium-size and small-lot producers aim at providing goods and services to the customers gain added value over the entire supply chain. The objectives are reducing costs and/or increasing revenues, benefits, and profits by optimizing the production infrastructure and the production processes. The consideration of uncertainties, scarce capacities, and many other constraints make production management a challenging task from the practical and the theoretical perspective.

This Special Issue of OR Spectrum is dedicated to Horst Tempelmeier who, after being in academia for more than 40 years, will retire as a Professor for Production Economics and Management at the University of Cologne. Horst has been active in quantitative production management in general (see Tempelmeier and Reith-Ahlemeier (2004); Tempelmeier (2002, 1997) for MRP/ERP issues) and in particular in the fields of (multi-level) lot-sizing under capacity restrictions and/or stochastic demand (see Copil et al. 2017; Tempelmeier and Copil 2016; Hilger et al. 2016; Tempelmeier and Hilger 2015; Tempelmeier 2013b, 2011a; Tempelmeier and Herpers 2011, 2010; Sahling et al. 2009; Tempelmeier and Buschkühl 2009, 2008; Tempelmeier and Derstroff 1996; Tempelmeier and Helber 1994) as well as the design of flow lines using queueing-model-based performance analysis (see Lagershausen et al. 2013; Manitz and Tempelmeier 2012; Tempelmeier 2003; Tempelmeier and Bürger 2001; Tempelmeier and Kuhn 1992; Tempelmeier et al. 1989). Furthermore, Horst is the author of a number of textbooks such as Tempelmeier and Kuhn (1993) and Tempelmeier (2011b), which significantly contributed to the teaching and the practice of quantitative production management.

We are honored to serve as guest editors of the special issue on quantitative approaches in production management. For four of us, Horst has been the or a main academic advisor. Andrea represents Horst's link to the SMMSO research commu-

✉ Michael Manitz
michael.manitz@uni-duisburg-essen.de

Extended author information available on the last page of the article

nity on stochastic models for manufacturing and service operations (Liberopoulos et al. 2010), and Ton stands for Horst's research on inventory control and dynamic lot-sizing (see Tempelmeier and Fischer 2018; Tempelmeier and Bantel 2015; Tempelmeier 2013a; Tempelmeier and Fischer 2010; Tempelmeier 2007, 2006, 2000, 1993, 1985). We thank Horst for fruitful and controversial academic discussions, for his guidance, and for his inspiration.

For this special issue, more than 30 papers have been submitted of which the following six papers have been accepted: Benda et al. (2019) present a machine-learning approach for minimizing the makespan in an hybrid flow shop with parallel stations, sequence-dependent setup times, and limited transport resources, and, hence, possible blocking. Briskorn and Zeise (2019) propose a cyclic production scheme for a make and pack production process under uncertain demand and capacitated storage. Hottenrott and Grunow (2019) show how flexible layouts of assembly lines instead of strong serially arranged ones may improve the efficiency under increasing product heterogeneity, especially in the automotive industry. Kloos et al. (2019) analyze optimization strategies for the allocation of scarce supply among different sales hierarchies under service-level constraints. Stadler and Meistering (2019) present deterministic lot-sizing models with different service-level constraints whereby some measure turns out to be more or less appropriate. Tan (2019) reveals the optimality of a hedging policy in a make-to-stock environment via a Markov-chain model with continuous material flow.

We thank the authors and the reviewers for contributing to this special issue which we hope will foster the use of quantitative approaches in production management.

References

- Benda F, Braune R, Dörner KF, Hartl RF (2019) A machine learning approach for flow shop scheduling problems with alternative resources, sequence-dependent setup times, and blocking. *OR Spectr* 41(4) **(to appear in this issue)**
- Briskorn D, Zeise P (2019) A cyclic production scheme for the synchronized and integrated two-level lot-sizing and scheduling problem with no-wait restrictions and stochastic demand. *OR Spectr*. <https://doi.org/10.1007/s00291-019-00555-y>
- Copil K, Wörbelauer M, Meyr H, Tempelmeier H (2017) Simultaneous lotsizing and scheduling problems: a classification and review of models. *OR Spectr* 39(1):1–64
- Hilger T, Sahling F, Tempelmeier H (2016) Capacitated dynamic production and remanufacturing planning under demand and return uncertainty. *OR Spectr* 38(4):849–876
- Hottenrott A, Grunow M (2019) Flexible layouts for the mixed-model assembly of heterogeneous vehicles. *OR Spectr*. <https://doi.org/10.1007/s00291-019-00556-x>
- Kloos K, Pibernik R, Schulte B (2019) Allocation planning in sales hierarchies with stochastic demand and service-level targets. *OR Spectr* 41(4) **(to appear in this issue, published online 2018-12-28)**
- Lagershausen S, Manitz M, Tempelmeier H (2013) Performance analysis of closed-loop automotive assembly lines with general processing times and finite buffer spaces. *IIE Trans* 45(5):502–515
- Liberopoulos G, Papadopoulos C, Smith JM, Tempelmeier H, Tolio T (2010) New developments in stochastic models of manufacturing and service operations. *Int J Prod Res* 54(20):1–3
- Manitz M, Tempelmeier H (2012) The variance of inter-departure times of the output of an assembly line with finite buffers, converging flow of material, and general service times. *OR Spectr* 34(1):273–291
- Sahling F, Buschkühl L, Tempelmeier H, Helber S (2009) Solving a multilevel capacitated lot sizing problem with multi-period setup carry-over via a fix-and-optimize heuristic. *Comput Oper Res* 36(9):2546–2553

- Stadtler H, Meistering M (2019) Model formulations for the capacitated lot-sizing problem with service-level constraints. *OR Spectr*. <https://doi.org/10.1007/s00291-019-00552-1>
- Tan B (2019) Production control with price, cost, and demand uncertainty. *OR Spectr* 41(4) (to appear in this issue, published online 2018-12-28)
- Tempelmeier H (1985) Inventory control using a service constraint on the expected customer order waiting time. *Eur J Oper Res* 19(3):313–323
- Tempelmeier H (1993) Safety stock allocation in a two-echelon distribution system. *Eur J Oper Res* 65:96–117
- Tempelmeier H (1997) Resource-constrained materials requirements planning-MRP^{PC}. *Prod Plan Control* 8(5):451–461
- Tempelmeier H (2000) Inventory service-levels in the customer supply chain. *OR Spectr* 22(3):361–380
- Tempelmeier H (2002) A simple heuristic for dynamic order sizing and supplier selection with time-varying data. *Prod Oper Manag* 11(4):499–515
- Tempelmeier H (2003) Practical considerations in the optimization of flow production systems. *Int J Prod Res* 41(1):149–170
- Tempelmeier H (2006) Supply chain inventory optimization with two customer classes. *Eur J Oper Res* 174(1):600–621
- Tempelmeier H (2007) On the stochastic uncapacitated dynamic single-item lotsizing problem with service level constraints. *Eur J Oper Res* 181(1):184–194
- Tempelmeier H (2011a) A column generation heuristic for dynamic capacitated lot sizing with random demand under a fill rate constraint. *Omega* 39(6):627–633
- Tempelmeier H (2011b) Inventory management in supply networks—problems, models, solutions, 2nd edn. Books on Demand, Norderstedt
- Tempelmeier H (2013a) A multi-level inventory system with a make-to-order supplier. *Int J Prod Res* 51:6880–6890
- Tempelmeier H (2013b) Stochastic lot sizing problems. In: Smith JM, Tan B (eds) *Handbook of stochastic models and analysis of manufacturing system operations*. Springer, Berlin, pp 113–143
- Tempelmeier H, Bantel O (2015) Integrated optimization of safety stock and transportation capacity. *Eur J Oper Res* 247(1):101–112
- Tempelmeier H, Bürger M (2001) Performance evaluation of unbalanced flow lines with general distributed processing times, failures and imperfect production. *IIE Trans* 33(4):293–302
- Tempelmeier H, Buschkühl L (2008) Dynamic multi-machine lotsizing and sequencing with simultaneous scheduling of a common setup resource. *Int J Prod Econ* 113(1):401–412
- Tempelmeier H, Buschkühl L (2009) A heuristic for the dynamic multi-level capacitated lotsizing problem with linked lotsizes for general product structures. *OR Spectr* 31(2):385–404
- Tempelmeier H, Copil K (2016) Capacitated lot sizing with parallel machines, sequence-dependent setups, and a common setup operator. *OR Spectr* 38(4):810–847
- Tempelmeier H, Derstroff M (1996) A lagrangean-based heuristic for dynamic multilevel multi-item constrained lot sizing. *Manag Sci* 42(5):738–757
- Tempelmeier H, Fischer L (2010) Approximation of the probability distribution of the customer waiting time under an (r, s, q) inventory policy in discrete time. *Int J Prod Res* 48(21):6275–6291
- Tempelmeier H, Fischer L (2018) A procedure for the approximation of the waiting time distribution in a discrete-time (r, S) inventory system. *Int J Prod Res* 57(5):1413–1426
- Tempelmeier H, Helber S (1994) A heuristic for dynamic multi-item multi-level capacitated lotsizing for general product structures. *Eur J Oper Res* 75(2):296–311
- Tempelmeier H, Herpers S (2010) ABC $_{\beta}$ -a heuristic for dynamic capacitated lot sizing with random demand under a fillrate constraint. *Int J Prod Res* 48(17):5181–5193
- Tempelmeier H, Herpers S (2011) Dynamic uncapacitated lot sizing with random demand under a fillrate constraint. *Eur J Oper Res* 212(3):497–507
- Tempelmeier H, Hilger T (2015) Linear programming models for a stochastic dynamic capacitated lot sizing problem. *Comput Oper Res* 59:119–125
- Tempelmeier H, Kuhn H (1992) OR-Modelle zur Planung flexibler Fertigungssysteme—Ein Überblick. *OR Spectr* 14(4):177–192
- Tempelmeier H, Kuhn H (1993) *Flexible manufacturing systems—decision support for design and operation*. Wiley, New York
- Tempelmeier H, Reith-Ahlemeier G (2004) Supply chain management and reverse logistics. In: Lackes R, Reese J, Dyckhoff H (eds) *Advanced purchasing and order optimization*. Springer, Berlin, pp 349–370

Tempelmeier H, Kuhn H, Tetzlaff U (1989) Performance evaluation of flexible manufacturing systems with blocking. *Int J Prod Res* 27(11):1963–1979

Publisher's Note Springer Nature remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.

Affiliations

**Stefan Helber¹ · Ton de Kok² · Heinrich Kuhn³ · Michael Manitz⁴ ·
Andrea Matta⁵ · Raik Stolletz⁶**

Stefan Helber
stefan.helber@prod.uni-hannover.de

Ton de Kok
a.g.d.kok@tue.nl

Heinrich Kuhn
heinrich.kuhn@ku-eichstaett.de

Andrea Matta
andrea.matta@polimi.it

Raik Stolletz
stolletz@bwl.uni-mannheim.de

- ¹ Institute of Production Management, Faculty of Economics and Management, Leibniz University Hannover, Königsworther Platz 1, 30167 Hannover, Germany
- ² Department of Operations Planning Accounting and Control, Faculty of Industrial Engineering and Innovation Sciences, Eindhoven University of Technology, Atlas 4.401, 5600 MB Eindhoven, The Netherlands
- ³ Department of Business Administration, Economics Faculty Ingolstadt, Catholic University of Eichstätt-Ingolstadt, Auf der Schanz 49, 85049 Ingolstadt, Germany
- ⁴ Department of Production and Supply Chain Management, Faculty of Business Economics, Mercator School of Management, University of Duisburg/Essen, Lotharstr. 65, 47057 Duisburg, Germany
- ⁵ Department of Mechanical Engineering, Politecnico di Milano, Campus Bovisa Sud, via La Masa 1, 20156 Milan, Italy
- ⁶ Chair of Production Management, Business School, University of Mannheim, Schloss 68131, Mannheim, Germany